

Congress of the United States
House of Representatives
Washington, DC 20515-2005

July 25, 1996

The Honorable Albert Gore, Jr.
Vice President
The White-House
Washington, DC 20500

Dear Mr. Vice President:

I have had the pleasure recently of meeting with Jay John Hellman, Chairman of a real estate development firm in Washington, D.C., who has been working on a very interesting and innovative concept called virtual adjacency.

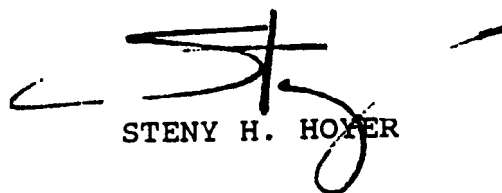
While virtual adjacency is similar to telecommuting, it involves focusing more on "virtual," rather than physical, consolidation, and incorporates satellite workplaces as the organizational model. He has studied the positive impacts of satellite workplaces connected with a headquarters utilizing the many technological advances we have seen over the past several years. Much of his work is focused on addressing issues such as traffic congestion, energy consumption, air pollution, and bettering the work environment for federal employees.

Knowing of your leadership and involvement in reinventing government and telecommunications and environmental issues, I think you will find this concept and Jay's proposal very interesting. He has met with all of the Members of the Washington area delegation and there has been strong interest and support for his ideas.

Attached is a summary of Jay's work on "Virtual Adjacency." I am sure that you will find it very helpful as we look ahead to economically and environmentally efficient ways to reinvent government and I look forward to hearing your thoughts on it.

With kindest regards, I am

Sincerely yours,


STENY H. HOYER

Attachment